

ANNEX 5: EFFECTIVE PARTNERSHIPS FOR DEVELOPMENT RESULTS (CHECKLIST 5).

DÓCHAS PARTNERSHIP CHECKLIST 5: EFFECTIVE PARTNERSHIPS FOR DEVELOPMENT RESULTS

Item	No.	Statement	Yes / No	Issues / Possibilities
Basis of Partnership	1.	The basis for collaboration between the two partners, as reflected in the written partnership agreement , continues to reflect clearly the compatibility of the two organisations (Checklist 1), the current capacity of the local CSO (Checklist 2) and the added value of the relationship from both perspectives (Checklists 3A-E).		
Objectives based on Impact	2.	The partnership agreement has clear objectives that are based (not just on the relationship between the two organisations but) on the delivery of real and lasting change for a clearly defined range of poor and marginalised people across the series of projects and initiatives conducted within the partnership.		
Targets & Results	3.	All projects or interventions undertaken within the partnership are based on the following (Principle 10): <ul style="list-style-type: none"> • Clear targeting policies, with priority given to the poorest and most vulnerable and most marginalised people; • Analyses of vulnerability and needs, and the establishment of baselines and clear objectives for delivery of results; • Establishment of clear and measurable indicators, and means of verification that are used to measure progress on a continual basis; • An overall results management framework to measure outcomes and development results across all aspects of the partnership. 		
Strategies & Best Practice	4.	All projects and initiatives within the partnership are delivered in line with clear strategies and best practice in the development sector, including well developed thematic strategies, and mainstreaming or integration of critical issues such as gender equality, HIV & AIDS, climate change / environment and governance / human rights.		
Capacity and Performance Development	5.	Continuing support to the local CSO in the development of its own capacity to become a vibrant, dynamic and independent organisation over time is a core component of the partnership. Expectations from particular phases of the partnership are set at a level that reflects the capacity of both parties to deliver at that point. (Principle 6)		

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Evolving Relationships	6.	There is open, continuing and frank dialogue between the two parties throughout the life of the partnership, and both maintain high levels of accountability to each other (Principle 4) and to other external stakeholders.		
	7.	The relationship between the two parties deepens over time in a dynamic and effective manner, as reflected in an increasing number of added value initiatives (Checklist 3A - 3E) between the parties.		
	8.	Differences in capacity and power are fully recognised, but discussions and decision-making is made on an equal basis to promote a shared programme of work (Principle 9). The Dóchas member is also seeking to improve its own capacity, where needed.		
	9.	Roles and responsibilities evolve over time and actions such as development and approval of proposals, reporting on progress, and release of funds, are implemented in a quick and efficient manner by both parties.		
Participation	10.	All projects and interventions within the partnership place a high premium on the full participation of local communities at all stages of projects, from the initial design, to implementation, monitoring, evaluation and feedback on the performance of both partners. Specific opportunities are created for communities / beneficiaries to provide feedback on the overall partnership also.		
Contribution to Broader Devt. Agenda	11.	<p>The partnership continues to evolve with the local CSO itself, and the projects and activities it implements, fitting clearly with and adding value to:</p> <ul style="list-style-type: none"> • The overall programme of work supported by the Dóchas member in that district / country (Programme Approach); • The work of CSOs as a whole in the same district or country; • Initiatives of other external development in the same district / country (government, donors, INGOs); • The broader work of the Dóchas member at regional, Irish and or international levels. 		

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Monitoring the Partnership	12.	The overall partnership agreement and specific project agreements are monitored regularly and adapted to changing circumstances and events (Principle 8). A partnership review meeting takes place on an annual basis, with a clear focus on the whole relationship, and the delivery of results for intended beneficiaries. Individual project review meetings take place on a twice-yearly basis at least.		
Evaluation & Review of Partnership	13.	A major review of all aspects of the partnership takes place at least every three years. The strength and the progress of the partnership is tested against each of the 10 Dóchas Partnership Principles as part of this exercise. The impact of the overall partnership on the intended range of beneficiaries is formally evaluated at the end of the period. Lessons from the evaluation are utilised in the development of the next phase of collaboration.		

OVERALL SUMMARY OF EFFECTIVENESS AND IMPACT OF PARTNERSHIP

Summary of overall effectiveness of the partnership:	
Key achievements for poor vulnerable and marginalised People (numbers, quality, locations):	
Main issues for Dóchas member to address:	
Main issues for Local CSO to address:	
Conclusion on whether to renew, revise or terminate partnership:	
Key actions required before signing a new agreement (if applicable):	